

Smith Richardson Minerva Initiative Workshop



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America today faces more challenges from more varied sources than at any time in the recent past. From the rise of new powers to ethnic strife, disease, and poverty, from climate change to failed and failing states and the rise of violent extremism, the United States will increasingly be forced to grapple with unprecedented social change. To address these challenges, Americans and their government need a better understanding of the factors and causes behind these changes, what they might mean for the U.S., and what the future might bring. The Department of Defense's Minerva Initiative is intended to help develop that understanding. By drawing upon the knowledge, ideas, and creativity of the nation's universities, the Department aims to foster a new generation of engaged scholarship in the social sciences that seeks to meet the challenges of the 21st century.

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Wed, Aug 27, 2008

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Smith Richardson Foundation

The mission of the Smith Richardson Foundation is to contribute to important public debates and to help address serious public policy challenges facing the United States. The Foundation seeks to help ensure the vitality of our social, economic, and governmental institutions. It also seeks to assist with the development of effective policies to compete internationally and to advance U. S. interests and values abroad. This mission is embodied in our international and domestic grant programs.



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Smith Richardson Minerva Initiative Workshop



Nadia Schadow

Session:

Minerva Initiative Workshop -
Welcome Statement

A DoD-sponsored, university-based social
science research initiative

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Wed, Aug 27, 2008

Session Media:



A nation of free people depends on institutions of open inquiry and those institutions have an obligation to the defense of this nation of free people. Fulfilling that duty is not a matter of physical force, although our volunteer army allows citizens that choice. The Academy can best satisfy its obligation to national defense through its intellectual force. ... The purpose of the event today is a combination of both process and substance. Process so that the people associated and involved with the Minerva Initiative can answer all of your questions about how to actually use this Initiative and get the funding that the Initiative offers. The substance highlights some of the themes that DOD believes are most important. -- Dr. Nadia Schadow

This session has the following content:

Topic

Media

Welcome (6m33s) [MP3](#) [MP4](#) [WMV](#)



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Smith Richardson Minerva Initiative Workshop



Thomas Mahnken

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Session:

Minerva Initiative Workshop -
Overview

A DOD-sponsored, university-based social
science research initiative

Wed, Aug 27, 2008

Session Media:



Not too long ago, Secretary Gates released the new National Defense Strategy, which is our capstone document in the Defense Department, the document that we use to plan what we need to do in the coming years. That document outlines the challenges that we as a nation face today and are likely to face into the future. I think the broad scope and the very nature of those challenges point to the need for an initiative such as Minerva. -- Dr. Thomas G. Mahnken

This session has the following content:

Topic	Media
20080827 Minerva Initiative Overview (9m36s)	MP3 MP4 WMV
20080827 Minerva - Number of Proposals (33s)	MP3 MP4 WMV
20080827 Minerva - Evaluation Process (21s)	MP3 MP4 WMV
20080827 Minerva - Source of Proposals (1m16s)	MP3 MP4 WMV
20080827 Minerva - How Will DOD Use Results (3m12s)	MP3 MP4 WMV
20080827 Minerva - Topics and Agency Participation (1m59s)	MP3 MP4 WMV
20080827 Minerva - Negative and Positive Responses (3m5s)	MP3 MP4 WMV
20080827 DOD - Joint Solicitation History (1m57s)	MP3 MP4 WMV



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Session:

Minerva Initiative - NSF Solicitation



Mark Weiss

A DoD-sponsored, university-based social science research initiative

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Session Media:



Right from the beginning the National Science Foundation, which was created by an act in 1950, was charged with using or supporting scientific research to advance a number of goods for the United States citizenry: public health, prosperity, welfare, and ... To promote the progress of science; to secure the national defense ... -- Dr. Mark Weiss

This session has the following content:

Topic

Media

Introduction of Dr. Weiss (1m39s) [MP3](#) [MP4](#) [WMV](#)

Dr. Mark Weiss Remarks (14m54s) [MP3](#) [MP4](#) [WMV](#)

Proposal Due Date (24s) [MP3](#) [MP4](#) [WMV](#)

Applying Again (51s) [MP3](#) [MP4](#) [WMV](#)

Acceptance of DOD Funding (2m54s) [MP3](#) [MP4](#) [WMV](#)



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William Rees

Session:

Introduction to the Broad Agency Announcement

A DOD-sponsored, university-based social science research initiative

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Wed, Aug 27, 2008

Session Media:



MP3



MP4



WMV

(Summarizing what Graham Spanier, President of Penn State said about Minerva)

This is a most difficult area, it is a timely research area, it is an important research area, we only want the A Plus researchers in the area, but we want each and every A Plus researcher in the area. -- Dr. William Rees

This session has the following content:

Topic	Media
Introduction of Dr. Rees (4m53s)	MP3 MP4 WMV
Why Minerva (1m3s)	MP3 MP4 WMV
Current DOD Research (41s)	MP3 MP4 WMV
DOD Basic Research (2m20s)	MP3 MP4 WMV
How DOD Selects Awards (1m7s)	MP3 MP4 WMV
Doing Business with DOD (3m50s)	MP3 MP4 WMV
Success Criteria (1m51s)	MP3 MP4 WMV
Utility of White Papers (1m3s)	MP3 MP4 WMV
Combining Elements of Different Proposals (1m25s)	MP3 MP4 WMV
BAA and NSF Topics (2m31s)	MP3 MP4 WMV
Funding Training Component (2m9s)	MP3 MP4 WMV
White Paper Deadline (1m45s)	MP3 MP4 WMV
Plans for Future Years (22s)	MP3 MP4 WMV
Peer Review Process (1m18s)	MP3 MP4 WMV
Topic Overlap in BAA and NSF (2m31s)	MP3 MP4 WMV

Communicating with Program Manager (36s) [MP3](#) [MP4](#) [WMV](#)

Minerva Website (16s) [MP3](#) [MP4](#) [WMV](#)

Closing Statement (1m11s) [MP3](#) [MP4](#) [WMV](#)



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Session:

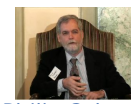
Plenary Session - Social Science and
21st Century Threats



Thomas Mahnken



Craig Calhoun



Philip Schrodtt



Patrick Cronin

A DoD-sponsored, university-based social science research
initiative

Wed, Aug 27, 2008

Session Media:



This session is titled New Approaches to National Security, Conflict and Cooperation. The session will frame the broader question of what unforeseen security challenges we may face in the 21st century and what role social science might play in meeting them.

This session has the following content:

Topic	Media
Introduction of Dr. Mahnken (45s)	MP3 MP4 WMV
Plenary Introduction (2m24s)	MP3 MP4 WMV
Dr. Craig Calhoun's Remarks (25m6s)	MP3 MP4 WMV
Dr. Philip Schrodtt's Remarks (11m57s)	MP3 MP4 WMV
Dr. Patrick Cronin's Remarks (9m32s)	MP3 MP4 WMV
Need to Restructure Social Sciences (5m48s)	MP3 MP4 WMV
Closing Statements (3m28s)	MP3 MP4 WMV



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Session:

Chinese Military and Technology
Research and Archives Program



James Shinn



Arthur Waldron



Bernard Cole

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A 15-20 minute conversation concerning the topic in light of the Minerva requests for proposals and in relation to national security strategy and policy

Wed, Aug 27, 2008

Session Media:



... So we have a big interest in Chinese military at the Department of Defense. And in particular we are very concerned about the PLA's capability, its doctrine, and above all the intent of the Chinese government for the use of that capability and with that doctrine. I would submit to you, and it's directly relevant to the kind of topics that have been suggested for the China section of Minerva that we know a lot about the capability. We know something about the doctrine of the PLA, but we know very little indeed about the intent. Nor do we know very much about the interaction between doctrine, capability and intent. It's for that reason that we are enthusiastic supporters of the Minerva project and we are, as Craig Calhoun said in the previous session, we're here to mobilize your assistance. - Dr. James Shinn

This session has the following content:

Topic

Media

Introduction (4m32s) [MP3](#) [MP4](#) [WMV](#)

Dr. Arthur Waldron's Remarks (8m59s) [MP3](#) [MP4](#) [WMV](#)

Dr. Bernard Cole's Remarks (5m50s) [MP3](#) [MP4](#) [WMV](#)

Chinese View of Minerva (2m24s) [MP3](#) [MP4](#) [WMV](#)

Comparative Analyses, Internal Debates (4m45s) [MP3](#) [MP4](#) [WMV](#)

Scope of Information (2m12s) [MP3](#) [MP4](#) [WMV](#)

Will Minerva Fund Enhancements to Social Science Programs? (3m20s) [MP3](#) [MP4](#) [WMV](#)



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Smith Richardson Minerva Initiative Workshop

Session:

Studies of the Strategic Impact of
Religious and Cultural Changes within
The Islamic World



Jon Anderson



Mansoor Moaddel



Jonathan Paris



A 15-20 minute conversation concerning the topic in light of the Minerva requests for proposals and in relation to national security strategy and policy

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Wed, Aug 27, 2008

Session Media:



There needs to be a case for, in addition to going deep in specialization in academia, for the generalist. The generalist, to me, can provide the Minerva program and DOD with insights through comparative analysis. ... There is something to anticipation, and that ability to anticipate events comes from knowing people in the areas of the world. -- Dr. Jonathan Paris

This session has the following content:

Topic	Media
Introduction to Islamic World Panel (39s)	MP3 MP4 WMV
Moderator Introduction of Speakers (3m9s)	MP3 MP4 WMV
Dr. Mansoor Moaddel (7m46s)	MP3 MP4 WMV
Dr. Jonathan Paris (8m23s)	MP3 MP4 WMV
Radicalization (2m26s)	MP3 MP4 WMV
China and Islamic Countries (3m49s)	MP3 MP4 WMV
Applied Knowledge, Foreign Policy (8m51s)	MP3 MP4 WMV



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Session:

The Minerva Initiative: A Perspective
from the Association of American
Universities



Toby Smith

A DoD-sponsored, university-based social
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Wed, Aug 27, 2008

Session Media:



We represent the presidents and chancellors of 60 leading US research universities and two Canadian institutions. Our universities produce over 50% of Ph. D.'s in the United States. We also receive a significant proportion of federal funding for research. Of course as you might guess a significant proportion of our federal funding comes from the Department of Defense. I always like to remind people the significance of DOD in supporting basic research at our universities. DOD is the number one sponsor of academic engineering research on our campuses, and is more so than NSF. They're also critical to other fields: oceanography, computer science. There are many areas that they play an important role in advancing research on our campuses. Now having said that, while on the one side we have the engineers, (on the other side) we also represent many of the folks who've raised concerns about the Minerva program, particularly in the anthropological community. And so one of the great things about working for universities is academic freedom, and we have many different perspectives on programs such as this one. -- Dr. Toby Smith

This session has the following content:

Topic

Media

Introduction of Mr. Tobin Smith (1m6s) [MP3](#) [MP4](#) [WMV](#)

Remarks by Tobin Smith (13m2s) [MP3](#) [MP4](#) [WMV](#)

Smith Richardson Minerva Initiative Workshop

Session:

Studies of Terrorist Organization and Ideologies



Frank Hoffman



John Horgan



Mark Morehouse



A 15-20 minute conversation concerning the topic in light of the Minerva requests for proposals and in relation to national security strategy and policy.

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Wed, Aug 27, 2008

Session Media:



A couple of days ago I saw an article in a paper that I thought applied today. Back in the 1980s an American historian attended a dinner party and found himself seated next to a Soviet geophysicist, who had done work in earthquake prediction. By the end of the evening, these two scholarly gentlemen had figured out that the science of forecasting earthquakes offered an important insight into presidential elections. The two of them collaborated and came up with a system that has correctly predicted the popular vote of every presidential election since 1860 ... I'd like to highlight that there is great untapped potential, I think, when you bring together previously unused or underutilized sources of ideas and information to help the Department of Defense address and solve its challenges. - Mark Morehouse

This session has the following content:

Topic	Media
Terrorist Organization & Ideologies Intro (45s)	MP3 MP4 WMV
Moderator (1m30s)	MP3 MP4 WMV
Dr. Horgan's Remarks (8m49s)	MP3 MP4 WMV
Mr. Frank Hoffman's Remarks (12m33s)	MP3 MP4 WMV
Areas Needing More Research (6m56s)	MP3 MP4 WMV
Terms - Terrorism vs Insurgency (4m44s)	MP3 MP4 WMV
Complexity of Terrorism (5m15s)	MP3 MP4 WMV
Social Movements and Terrorism (4m57s)	MP3 MP4 WMV



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Smith Richardson Minerva Initiative Workshop



Session:
Iraqi Perspectives Project



Abram Shulsky



Judith Yaphe



Kevin Woods

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A 15-20 minute conversation concerning the topic in light of the Minerva requests for proposals and in relation to national security strategy and policy.

Wed, Aug 27, 2008

Session Media:



As many of you know, during the course in the war in Iraq the government has come into the possession of a large number of Iraqi documents. These really offer an unparalleled glimpse into the inner working of a very secretive regime -- Dr. Abram Shulsky

This session has the following content:

Topic

Media

Panel Introduction (30s) [MP3](#) [MP4](#) [WMV](#)

Moderator Comments and Introductions (5m25s) [MP3](#) [MP4](#) [WMV](#)

Mr. Keven Wood's Remarks (14m6s) [MP3](#) [MP4](#) [WMV](#)

Dr. Judith Yaphe's Remarks (13m13s) [MP3](#) [MP4](#) [WMV](#)

Availability and Translation (1m47s) [MP3](#) [MP4](#) [WMV](#)

Determining the Truth (2m14s) [MP3](#)



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Eric Edelman

Session:

Closing Remarks

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Wed, Aug 27, 2008

Session Media:



There is no desire here to impose views on people or to use knowledge inappropriately, but what there is is a desire to develop a broad engagement between the Department and the academic community, and it's my notes, actually my talking points, say social science community, but I'm -- I have the same debility that Judith has, I was trained as an historian, as an academic. So I think it's broader than just the social sciences. It's what the French call the humane sciences, and I think we need to have that kind of engagement to enrich our collective knowledge base and that is a knowledge base that is available both in the academic community and to policymakers to try and deal with the challenges that we face day-to-day. -- Ambassador Eric Edelman

This session has the following content:

Topic

Media

Introduction of Amb. Edleman (2m25s) [MP3](#) [MP4](#) [WMV](#)

Ambassador Eric Edelman (9m47s) [MP3](#) [MP4](#) [WMV](#)

Importance of Russia (5m39s) [MP3](#) [MP4](#) [WMV](#)



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The Minerva Initiative

The Minerva Initiative is a Department of Defense (DoD)-sponsored, university-based social science research initiative launched by the Secretary of Defense focusing on areas of strategic importance to U.S. national security policy



Dr. Pauline Kusiak

Strategist / Social Science Research Specialist, OUSD
(P) -- Policy Planning



Dr. Pauline Kusiak currently serves as the Minerva Initiative Program Manager in the Office of the Deputy Assistant Secretary of Defense for Policy Planning. Before coming to Policy Planning, she was a Sub- and Trans-Saharan Africa research specialist at Fort Bragg, NC where she was extensively involved in the U.S. military's Operation Enduring Freedom - Trans-Sahel program. Before joining the government in 2005, Dr. Kusiak was a postdoctoral fellow at Northwestern University where she taught undergraduate courses on the culture and politics of sub-Saharan Africa and conducted independent research on the use of religious idioms (such as witchcraft and Islam) to critique practices of petty corruption in the socio-technical and bureaucratic systems of the post-colonial African state. She received her Ph.D. from Cornell University, where she studied social, cultural and political aspects of technology transfer to colonial and postcolonial Francophone West Africa. Her dissertation combined ethnographic methods with archival research to examine the ways in which indigenous and French colonial bureaucrats attempted to operationalize their own understandings of African culture in order to communicate more effectively with local African populations and to encourage them to participate in the state's development projects. She completed her undergraduate education in interdisciplinary studies at the University of California at Berkeley.

Last update: Fri, Sep 26, 2008

Dr. Nadia Schadlow

Senior Program Officer, Smith Richardson Foundation



Dr. Nadia Schadlow is a senior program officer in the International Security and Foreign Policy Program of the Smith Richardson Foundation in Westport, Connecticut. She previously served for six years in the Office of the Secretary of Defense. She is a graduate of Cornell University, and holds an M.A. and Ph.D. from the Nitze School of Advanced International Studies (SAIS) at Johns Hopkins University. Her dissertation focused on the Army's experiences in the conduct of military government.

Last update: Wed, Sep 17, 2008

Session media includes audio and video of the entire session. Topic media covers the corresponding topic. Different formats are provided to allow users to access the material in the format of their choice.

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MP4 video is compatible with Apple's Quicktime Player, iTunes, iPod, iTouch and iPhone, as well as a many non-Apple players.

WMV video is compatible with PCs and devices using the Windows Media player as well as many non-Microsoft players.

Dr. Thomas G. Mahnken

Deputy Assistant Secretary Of Defense For Policy Planning



Dr. Mahnken has served as the Deputy Assistant Secretary of Defense for Policy Planning since November 2006. He is responsible for the major strategic planning functions within the Office of the Secretary of Defense. He provides advice on strategy and policy to the Secretary of Defense, Deputy Secretary of Defense, and Undersecretary of Defense for Policy. He is also responsible for the preparation of guidance for war plans and the development of the defense planning scenarios. Between September and October 2006, he was Deputy Assistant Secretary of Defense for Resources

[Biography](#)

Last update: Wed, Sep 10, 2008

Dr. Mark Weiss



Director, Division of Behavioral and Cognitive Sciences,
Directorate of Social, Behavioral and Economic
Sciences, National Science Foundation

Dr. Mark Weiss is Director of the Behavioral and Cognitive Sciences Division at the National Science Foundation. This division is housed within the Directorate for Social, Behavioral and Economic Sciences. Prior to joining NSF, Dr. Weiss was Professor and Chair of the Department of Anthropology at Wayne State University. Starting in 1990, Dr. Weiss served as Program Director for Physical Anthropology at NSF. He served in this capacity for three rotations during the 1990s until becoming a permanent employee in 2000. In 2005 Dr. Weiss served as Assistant Director for Social, Behavioral and Economic Sciences at the Office of Science and Technology Policy in the Executive Office of the President. Upon returning to NSF, he served as both the Senior Science Advisor in the SBE Directorate and also as Deputy Assistant Director of the Directorate.

Dr. Weiss' research expertise has been in the application of genetic approaches to the study of nonhuman primate evolution and behavior. His most recent publications focused on the evolution of molecules involved in the generation of energy in the human brain.

Last update: Tue, Sep 16, 2008

Dr. William Rees

Deputy Under Secretary of Defense for Laboratories and Basic Sciences



The Deputy Under Secretary of Defense for Laboratories and Basic Sciences, DUSD(LABS), is responsible for providing scientific leadership, management oversight, policy guidance and coordination of the more than \$1.3 billion annual Basic Research (6.1) programs of the Military Services and Defense Agencies. In this capacity, Dr. Rees has cognizance over the entire Defense Basic Research portfolio. In addition, he is responsible for DoD Science, Technology, Engineering and Mathematics (STEM) education and workforce issues, grants policy, Defense Laboratories policy, and international S&T programs.

[Biography](#)

Last update: Mon, Sep 15, 2008

Dr. Craig Calhoun

President, Social Science Research Council



Craig Calhoun has been President of the Social Science Research Council since 1999. He is also University Professor of the Social Sciences at NYU.

Under Calhoun's leadership, the SSRC has been reinvigorated as a leader of public social science, research on critical social issues, and support for leading young researchers. He has launched new work on knowledge institutions and innovation, on information technology, on HIV/AIDS and social transformation, and on media, democracy and the public sphere.

[Biography](#)

Last update: Mon, Sep 22, 2008

Dr. Philip Schrod

Professor, Department of Political Science, University of Kansas



Dr. Philip A. Schrod is a professor of political science at the University of Kansas. He received an M.A. in mathematics and a Ph.D. in political science from Indiana University in 1976. Prior to coming to the University of Kansas in 1988, he taught for eleven years at Northwestern University in Illinois, where he helped develop Northwestern's programs on Mathematical Methods in the Social Sciences and the multidisciplinary program in international studies. Dr. Schrod has also taught at the Naval Postgraduate School in Monterey, California, the American University in Cairo, the University of California at Davis, Bir Zeit University in the West Bank, and spent a year at the University of Lancaster (England) on a NATO Postdoctoral fellowship.

[Biography](#)

Last update: Wed, Sep 17, 2008

Dr. Patrick Cronin

Director, Institute for National Strategic Studies



The Honorable Dr. Patrick M. Cronin was appointed as Director of the Institute for National Strategic Studies (INSS) in December 2007. INSS was established by the Secretary of Defense in 1984 to provide strategic insights for senior Department of Defense officials and decision-makers. Dr. Cronin has had a 25-year career inside government and academic research centers, spanning defense affairs, foreign policy, and development assistance.

[Biography](#)

Last update: Mon, Sep 15, 2008

Dr. James Shinn

Assistant Secretary of Defense for Asia Pacific Security Affairs



Dr. James J. Shinn was confirmed by the U. S. Senate as the Assistant Secretary of Defense for Asian & Pacific Security Affairs on December 19, 2007. In this position, he is the civilian advisor to the Under Secretary of Defense for Policy (USD(P)) and the Secretary of Defense on national security matters in the Asian and Pacific region. He is responsible for developing regional security and defense strategy; formulating and coordinating regional defense policies in support of the Secretary's objectives; overseeing operational execution of the Secretary's approved policies for the region; and fostering bilateral and multilateral defense and military relationships in the region. Mr. Shinn is the focal point for Secretary of Defense policies of interest within the Office of the USD(P) and with the DoD Components and the interagency, for United States Pacific Command, United States Central Command, and for the Asia-Pacific Center for Security Studies. Mr. Shinn also represents the USD(P) and the Secretary of Defense in interagency policy deliberations and international negotiations related to the Asian and Pacific

[Biography](#)

Last update: Wed, Sep 17, 2008

Dr. Arthur Waldron

Lauder Professor of International Relations in the
Department of History, University of Pennsylvania



Arthur Waldron is the Lauder Professor of International Relations in the Department of History at the University of Pennsylvania. His specialties are the history of China and Eurasia, and the history of war and violence. At Penn he is an associate of ISTAR--the Institute for Strategic Threat Assessment and Response--and has been associated with the Solomon Asch Institute for the Study of Ethnopolitical Conflict.

[Biography](#)

Last update: Mon, Sep 15, 2008



Dr. Bernard Cole

Professor of International History, National War College, NDU

Dr. Bernard D. Cole is Professor of International History at the National War College in Washington, D.C., where he concentrates on Pacific strategy, Sino-American relations, and the Chinese military.

[Biography](#)

Last update: Mon, Sep 15, 2008

Dr. Jon Anderson

Professor of Anthropology, Catholic University



Jon Anderson is a socio-cultural anthropologist who specializes in the anthropology of religion (ritual and symbol systems) and politics, new media and the social life of information technologies, and the Middle East. He has done field research in Afghanistan and Pakistan on tribalism and Islamic cosmology, and on Catholics in the Bible Belt South.

[Biography](#)

Last update: Mon, Sep 15, 2008

Dr. Mansoor Moaddel

Professor of Sociology, Eastern Michigan University,



Mansoor Moaddel (PhD from University of Wisconsin-Madison, 1986) is Professor of Sociology at the Department of Sociology, Anthropology, and Criminology, Eastern Michigan University. Professor Moaddel's areas of teaching and research include political sociology, social change, culture and ideology, and mathematical and statistical applications in social-scientific research. Dr. Moaddel has carried out national value surveys in Egypt, Iran, Jordan, and Morocco. These surveys were supported by the National Science Foundation (NSF), the Bank of Sweden's Tercentenary Foundation, the Rockefeller Foundation, and the Ford Foundation. The post 9/11 survey was supported by NSF. His collaborators include, among others, Ronald Inglehart (University of Michigan), Saad ed-Din Ibrahim (Ibn Khaldun Center for Development Studies, Cairo), Abdul H. Safwat (Suez Canal University, Egypt), Hamid Latif (Ain Shams University, Egypt), Taghi Azadarmaki (University of Tehran), and Mustafa Hamarneh and Tony Sabbagh (both at the University of Jordan in Amman), and Tony Proudian at Pan Arab Research Center, Jeddah, Saudi Arabia.

[Biography](#)

Last update: Thu, Sep 18, 2008

Dr. Jonathan Paris



Fellow at the Buckingham University Center for Security and Intelligence Studies and Adjunct Fellow at the Hudson Institute

Jonathan S. Paris is a London-based Middle East and Islamic movement analyst. He has completed two studies for the U.S. Department of Defense, a diagnostic study on the Future of Saudi Arabia in 2003 and a study on Radical Islam in Europe in 2006. From 1995 to 2000, he was a Middle East Fellow at the Council on Foreign Relations.

[Biography](#)

Last update: Mon, Sep 15, 2008

Dr. Toby Smith

Associate Vice President for Federal Relations,
Association of American Universities



Responsible for physical sciences and engineering policy and funding, and for matters relating to innovation and competitiveness. Has primary responsibility for issues related to the Department of Energy and shares responsibility for matters concerning export controls, openness and security, technology transfer and research costs.

[Biography](#)

Last update: Mon, Sep 15, 2008

Mr. Frank Hoffman



Research Fellow, Center for Emerging Threats and Opportunities, Marine Corps Combat Development Command and Senior Fellow, Foreign Policy Research Institute, Center on Terrorism, Counter-Terrorism, and Homeland Security

Frank Hoffman, Senior Fellow, is a national security affairs analyst and consultant. He is currently a Research Fellow at the Center for Emerging Threats and Opportunities at the Marine Corps Combat Development Command, Quantico, Virginia. Mr. Hoffman serves as the Center's strategic and global affairs analyst, develops advanced concepts and conducts research into the nature of future conflict. Prior to this position, Mr. Hoffman served on the staff of the U.S. Commission on National Security/21st Century (Hart-Rudman Commission); was the National Security Analyst and Director, Marine Strategic Studies Group, at the Marine Corps Combat Development Command, Quantico; and served on the Professional Staff, Commission on Roles and Missions of the Armed Forces.

[Biography](#)

Last update: Wed, Sep 17, 2008

Dr. John Horgan

Director, International Center for the Study of
Terrorism, Pennsylvania State University



Dr. John Horgan is director of the International Center for the Study of Terrorism at Penn State. A chartered psychologist, he previously held positions at the University of St. Andrews (Scotland) and University College, Cork (Ireland).

Horgan conducts extensive research on the issues of involvement and engagement in terrorism, and in particular on disengagement from terrorist movements. His books include *The Psychology of Terrorism* (2005) and *The Future of Terrorism* (1999, with Max Taylor).

[Biography](#)

Last update: Mon, Sep 15, 2008

Mark W. Morehouse



Special Assistant to the Assistant Secretary of Defense
for Special Operations Capabilities in Low Intensity
Conflict

Mark Morehouse is special assistant in the Office of Special Operations Capabilities within OSD Policy (Special Operations/ Low-Intensity Conflict & Interdependent Capabilities). Prior to joining OSD(SOLIC&IC), he was Director of Budget and Appropriations Affairs in the Office of the Under Secretary of Defense (Comptroller/Chief Financial Officer). Before coming to the Pentagon, he served 6 years as legislative director and military legislative assistant to Representative Jim Kolbe of Arizona, chairman of the House Appropriations Subcommittee on Foreign Operations. He is a 1983 graduate of the United States Military Academy and served as an infantry officer on active duty and in the reserves. He has a master's degree in National Security Policy from Georgetown University.

Last update: Wed, Sep 24, 2008

Dr. Abram Shulsky

Special Assistant to the Under Secretary of Defense for Policy



Abram N. Shulsky currently serves as Special Assistant to the Under Secretary of Defense for Policy. He was formerly a consultant on national security affairs to the RAND Corporation and the Office of Net Assessment in the Office of the Secretary of Defense (OSD). In the past, he has served in government as the Director of Strategic Arms Control Policy in OSD, acting Representative of the Secretary of Defense to the Nuclear and Space Talks (Defense and Space Group) with the former Soviet Union, Minority Staff Director of the Senate Select Committee on Intelligence, legislative assistant to Senator Daniel Patrick Moynihan with respect to intelligence issues, and a member of the policy planning staff in the Office of the Under Secretary of Defense for Policy. He was a political analyst at the Center for Naval Analyses and has taught political science at the University of Chicago, Cornell University, Boston College, the School for Advanced International Studies (Johns Hopkins), and the Catholic University of America.

Dr. Shulsky is the author of *Silent Warfare: Understanding the World of Intelligence*. With Gary J. Schmitt, he is the author of *The Future of U.S. Intelligence*, a report prepared for the Washington-based Working Group on Intelligence Reform. His articles on intelligence and arms control have appeared in a number of journals, including *The National Interest*, *The Washington Quarterly*, *Comparative Strategy*, and *Houston Journal of International Law*. His publications on China include *Deterrence Theory and Chinese Behavior* and, with Mark Burles, a study of Chinese strategic culture entitled, *Patterns in China's Use of Force: Evidence from History and Doctrinal Writings*. With Francis Fukuyama, he has written a study on some implications of organizational theory for defense, *The 'Virtual Corporation' and Army Organization*.

Dr. Shulsky received his undergraduate education at Cornell University, majoring in mathematics, and did his graduate work at the University of Chicago, where he earned his M.A. and Ph.D. degrees in political science.

Last update: Tue, Sep 16, 2008

Dr. Judith Yaphe

Senior Research Fellow, Institute for National Strategic Studies, National Defense University



Dr. Judith S. Yaphe is a specialist in Middle Eastern political analysis with focus on Iraq, Persian Gulf, Arab, Islamic, and regional issues. Her current projects include radical Islam, regional U.S. military policy and Iraq, Persian Gulf, and Arab politics. Prior to joining INSS in 1995, Dr. Yaphe served with the Directorate of Intelligence, Office of Near Eastern and South Asian Analysis. Dr. Yaphe holds a Bachelor of Arts degree in History from Moravian College and earned her doctorate in Middle Eastern History from the University of Illinois, Champaign-Urbana.

[Biography](#)

Last update: Mon, Sep 15, 2008

Mr. Kevin Woods



Iraqi Perspectives Project & Conflict Records Research Center Project Lead, Research Staff Member, Joint Advanced Warfighting Division, Institute for Defense Analyses

Kevin M. Woods is a member of the research staff at the Institute for Defense Analyses and since 2003 has been the task leader of the Iraqi Perspectives Project. Prior to joining IDA, Kevin served as an officer in the United States Army in numerous worldwide operational assignments before retiring as a lieutenant colonel in 2004. He has a Masters Degree in National Security and Strategic Studies from the Naval War College and is currently completing his Ph.D. in Military History at the University of Leeds.

Kevin is the lead author of several studies on Operation Iraqi Freedom and the former Iraqi regime of Saddam Hussein including: The Iraqi Perspectives Report: Saddam's Senior Leadership on Operation Iraqi Freedom (Naval Institute Press, 2006); Saddam and Terrorism: Emerging Insights from Captured Iraqi Documents (IDA Study, March 2008); and the recently released The Mother of all Battles: Saddam Hussein's Strategic Plan for the Persian Gulf War (Naval Institute Press, Aug 2008).

Kevin's new task, which is related to the purpose of the Minerva Initiatives Conference, is to transition the research pioneered through the Iraqi Perspectives Project into the Conflict Records Research Center. The Center's purpose is to make available for scholarly study a large portion of the documents and media files captured during recent combat operations. In addition to records of the former Ba'ath regime in Iraq, the collection will include primary source materials from terrorist organizations.

Last update: Wed, Sep 17, 2008

Ambassador Eric Edelman

Under Secretary of Defense for Policy



Ambassador Eric S. Edelman is the Under Secretary of Defense for Policy. His last assignment was as Ambassador to the Republic of Turkey from July 2003 to June 2005. From February 2001 to June 2003, he was Principal Deputy Assistant to the Vice President for National Security Affairs. Prior to being assigned to the Office of the Vice President, he was Ambassador to the Republic of Finland, 1998-2001. From June 1996 to July 1998, he served as Executive Assistant to the Deputy Secretary of State. Mr. Edelman was Deputy Chief of Mission at the U.S. Embassy, Prague, Czech Republic, from June 1994 to June 1996.

Last update: Mon, Sep 15, 2008

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Dr. Pauline Kusiak

Strategist / Social Science Research Specialist, OUSD
(P) -- Policy Planning



Dr. Pauline Kusiak currently serves as the Minerva Initiative Program Manager in the Office of the Deputy Assistant Secretary of Defense for Policy Planning. Before coming to Policy Planning, she was a Sub- and Trans-Saharan Africa research specialist at Fort Bragg, NC where she was extensively involved in the U.S. military's Operation Enduring Freedom - Trans-Sahel program. Before joining the government in 2005, Dr. Kusiak was a postdoctoral fellow at Northwestern University where she taught undergraduate courses on the culture and politics of sub-Saharan Africa and conducted independent research on the use of religious idioms (such as witchcraft and Islam) to critique practices of petty corruption in the socio-technical and bureaucratic systems of the post-colonial African state. She received her Ph.D. from Cornell University, where she studied social, cultural and political aspects of technology transfer to colonial and postcolonial Francophone West Africa. Her dissertation combined ethnographic methods with archival research to examine the ways in which indigenous and French colonial bureaucrats attempted to operationalize their own understandings of African culture in order to communicate more effectively with local African populations and to encourage them to participate in the state's development projects. She completed her undergraduate education in interdisciplinary studies at the University of California at Berkeley.

Last update: Fri, Sep 26, 2008

Philip J. Reiner



Philip J. Reiner is a consultant in the Washington, DC area, with experience working in the South Asia office of the Office of the Under Secretary of Defense for Policy and for three years with Raytheon Company. He has also held positions working for The Cohen Group, the United States Institute of Peace, the Smith Richardson Foundation and with retired Lieutenant General Edward L. Rowny, the former Ambassador and Presidential Special Advisor who was the lead arms control advisor and negotiator for 5 successive U.S. Presidents. Mr. Reiner has over four years' professional experience living and working in South and East Asia, most specifically Japan and India. He graduated from UC Santa Barbara with a degree in Religious Studies and a minor in History, where he focused on South and East Asia, and received his MA in International Relations from Johns Hopkins SAIS in May 2008, where he concentrated in Strategic Studies and International Finance. He is the recent co-author with Joshua T. White and Peter Nasuti of [A Strategy for Hearts and Minds in South and Central Asia](#) as part of Faith & Foreign Policy: Recommendations for the Next President in the Review of Faith & International Affairs, Fall 2008.

Last update: Mon, Sep 22, 2008